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NATIONAL SENIOR CERTIFICATE

GRADE 12

AGRICULTURAL MANAGEMENT PRACTICES

NOVEMBER 2017

MARKING GUIDELINES

MARKS: 200

These marking guidelines consist of 12 pages.

TOTAL SECTION A:

50

SECTION A

QUESTION 1

```
1.1
        Multiple Choice
        C 🗸
1.1.1
1.1.2
        B✓✓
1.1.3
        A √ ✓
1.1.4
        A √ ✓
        D✓✓
1.1.5
        D \checkmark \checkmark
1.1.6
        C✓✓
1.1.7
        B✓✓
1.1.8
        C✓✓
1.1.9
1.1.10 C ✓ ✓
                                                                               (10 \times 2)
                                                                                            (20)
1.2
         Matching items
1.2.1
        D \checkmark \checkmark
1.2.2
        H✓✓
        G√√
1.2.3
        E√√
1.2.4
        J√√
1.2.5
        C✓✓
1.2.6
        A 🗸
1.2.7
        B✓✓
1.2.8
        K√✓
1.2.9
                                                                               (10 \times 2)
1.2.10 F ✓ ✓
                                                                                            (20)
1.3
        Correct agricultural terms
1.3.1
         Fixed capital ✓
1.3.2
        Calibration /Calibrate ✓
         Enterprise budget /Branch budget /Micro budget ✓
1.3.3
1.3.4
         Sweet veld ✓
1.3.5
        Entrepreneurship ✓
1.3.6
        Time register/Time sheet ✓
1.3.7
         Expiry date / sell by date / best before date / Expiring ✓
1.3.8
         Planning ✓
1.3.9
        Standardisation ✓
1.3.10
        Invoice ✓
                                                                               (10 \times 1)
                                                                                            (10)
```

SECTION B

QUESTION 2: PHYSICAL AND FINANCIAL PLANNING

2.1 Irrigation

2.1.1 THREE basic requirements of soil for irrigation purposes

- Adequate infiltration/absorption ✓
- Internal drainage/soil depth ✓
- Incline/slope/topography ✓
- Water holding capacity ✓

(Any 3) (3)

2.1.2 THREE methods to control water runoff

- Develop stable waterways ✓
- Apply contour ploughing ✓
- Develop contour ridges/terracing ✓
- Improve the plant coverage on the soils ✓
- Improve surface infiltration ✓

(Any 3) (3)

2.2 Physical effects of addition organic matter to soil

PHYSICAL ASPECT	ORGANICALLY RICH SOILS	ORGANICALLY POOR SOILS	
Soil temperature	More constant temperature/small effect on temperature ✓	Fluctuating temperature will tend to become more stable ✓	
Soil erosion	Less soil erosion/the effect will be small ✓	Soil erosion will decrease drastically with addition of organic material ✓	

2.3 Natural pastures

2.3.1 FOUR reasons for a camp system

- To make rotational grazing possible ✓
- To make regrowth possible during resting period ✓
- To divide livestock in different herds/separate different type of animals ✓
- To prevent overgrazing due to moving animals between camps ✓
- Different veld types with the same properties can be grouped together making it easier to manage ✓
- To adhere to the veld carrying capacity ✓
- Herd health management ✓
- To manage breeding systems easier ✓ (Any 4)

2.3.2	 Over grazing ✓ Incorrect burning of veld ✓ Poor veld management/ ploughing of veld ✓ Too many vehicle movement ✓ Poor parasite(termite) control ✓ Allowing invader species ✓ Ill-considered use of herbicides ✓ 	(4)		
2.4	Define between the sources of capital			
2.4.1	 Own capital: Money that the farmer has saved or from the farmers' investments ✓ Money obtained from inheritance, grants, sponsorships ✓ (Any 1) 	(1)		
2.4.2	 Credit: Money borrowed/loan obtained from a financial institution and paid back with interest ✓ Account opened at different agricultural service suppliers or agricultural organisations ✓	(1)		
2.4.3	Production capital:Money obtained from the selling of produced agricultural products ✓			
2.5	Graph on law of diminishing return			
2.5.1	The economic characteristic of soil shown in the graph ■ Law of diminishing returns ✓	(1)		
2.5.2	 Reason for the graph not starting at a yield of 0 ton/ha Even if no fertiliser is added to the soil ✓ The crop will still produce a yield ✓ From the nutrients that is naturally in soils ✓ 	(3)		
2.6	 FOUR methods to increase productivity and sustainable production on a specific land Adapt production to scientific methods ✓ Make use of technology ✓ Irrigate the land ✓ Increase nutrient level of the land ✓ Choose the type of farming that suits the nature of the soil ✓ Obtain information on effective production methods ✓ Improve the physical characteristics of the soil ✓ (Any 4) 	(4)		
2.7	Labour			
2.7.1	 THREE functions of a hired employee Physical labour functions ✓ Supervisory functions ✓ Management functions ✓ 	(3)		

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2.7.2 FOUR methods of improving the conditions of health and safety

- Workplace must be free of dangerous substances ✓
- Workplace must be organised in such a manner to prevent injuries ✓
- All dangerous zone must be indicated or marked ✓
- Provide training to the workers on the correct methods and use of equipment √
- Cover all dangerous moving parts on equipment ✓
- Indicate where safety equipment is situated ✓
- Provide a fully equipped first aid kit ✓
- Train workers on basic first aid ✓
- Provide contact number in case of emergency ✓ (Any 4)

2.8 Effect of incorrect calibration on degradation

- Pollution of soil and water sources increases with too high concentration ✓
- Too high concentration can kill the natural enemies or beneficial insects ✓
- Too low concentration can increase competition amongst plants and weeds ✓
- Too high concentration destroys soil microbial population ✓
- Too high concentration can affect plant growth ✓ (Any 3) (3)

2.9 **Budget**

2.9.1 Identify the type of budget

Whole farm budget/animal and crop enterprise budget ✓

Motivation

 It incorporates the budget of all enterprises on the farm/incorporates the budget for livestock and crops √

2.9.2 TWO reasons for compiling a budget for a farm enterprise

- Predict the expenses and revenues/predict the possible profit or loss ✓
- As a financial control measure/prevent over or under spending ✓
- To indicate areas/time of cost constrains ✓
- To determine credit needs ✓
- Use as an aid in management ✓ (Any 2)

2.9.3 Calculate of items from the data given in the budget

(a) Total costs of livestock enterprise

• Total costs = R553 000 ✓ (1)

(b) Total returns of livestock

• Total returns = R1 016 000 ✓ (1)

(c) Total costs for the crops enterprise

• Total costs = R128 000 ✓ (1)

(d) Total returns for crop enterprise

• Total returns = R167 000 ✓ (1)

2.9.4 Net profit or loss

- Profit/loss = total income total expenditure
 = R1 016 000 + R167 000 R553 000 R128 000 ✓/
 or (R1 016 000 + R167 000) (R553 000 + R128 000)
 = R502 000 ✓
- It is a profit ✓

OR

- Returns = R1 016 000 + R167 000 = R1 183 000
- Costs = R553 000 + R128 000 = R681 000
- Profit/loss = total income total expenditure
 = R1 183 000 R681000 ✓
 = R502 000 ✓
- It is a profit ✓

(NB: - Use values of 2.9.3 (a) – (d) for calculation of profit or loss)

- If cost or return is calculated wrongly only marks for profit or loss if calculated according to cost and return.

(3)

[50]

QUESTION 3: ENTREPRENEURSHIP, RECORDING, MARKETING, BUSINESS PLANNING AND ORGANISED AGRICULTURE

3.1 Entrepreneur

3.1.1 **Definition of an entrepreneur**

- A person who see an opportunity in the market ✓
- Take the risk in starting a new business ✓
- Using the resources available ✓
- To deliver a product or service ✓

(4)

3.1.2 FOUR criteria that should be considered

- The time it takes for the product to be ready for consumers. ✓
- The value of the product√
- The risk involved√
- The uniqueness of the product
- Whether the business venture matches the personal skills and goals of the entrepreneur ✓
- Available resources ✓
- Markets available ✓
- The profits and returns to be made ✓

(Any 4) (4)

3.2 **SWOT** analyses and an example

Components	Description	
Strengths ✓	Describe the strengths of a business using an example. ✓	
Weaknesses ✓	Describe the weakness of a business using an example. ✓	
Opportunities ✓	Describe the opportunities of a business using an example. ✓	
Threats ✓	Describe the threats of a business using an example. ✓	

(8)

3.3 Product of choice - All activities should relate to product of choice Rearrange activities with reason (e.g. Milk)

- Harvesting ✓ and appropriate reason e.g. Cows being milked ✓
- Storage ✓ and appropriate reason e.g. Milk is stored in cooling tank
- Grading ✓ and appropriate reason e.g. Sample is taken for grading ✓
- Specialised transport ✓ appropriate reason e.g. Cooling truck transport milk to processor✓
- Packaging ✓ and appropriate reason e.g. After processing milk is bagged, bottled etc. ✓

(Any 5 in correct order for mentioned product)

Note -

- The first activity is harvesting
- Mark according to the product
- Reason must link to the product
- Storage position is the most likely to change
- Specialised transport indicates bulk, cold storage or specialised most likely to change (10)

3.4 TWO pricing objectives which are guiding the pricing decisions

- To make profit ✓
- To have more stable prices√
- To maintaining sale volumes ✓
- To increase the market share ✓ (Any 2) (2)

3.5 Scenario on marketing costs

3.5.1 **TWO main factors determining price**

- Demand ✓
- Supply ✓ (2)

3.5.2 Calculate profit at Market A

- Produce = total × risk = 2 000 × 70% ✓ = 1 400 ✓
- Profit = income expenditure = $1400 \times R40 \checkmark - 50 \text{ km} \times R12,50 \times 2 \checkmark$ = $R56\ 000 - R1\ 250,00$ = $R54\ 750 \checkmark$

OR (profit calculation)

- Income = $1400 \times R40$ = $R56000 \checkmark$
- Expenditure = $50 \text{ km} \times \text{R12,50} \times 2$ = $\text{R1 250} \checkmark$
- Profit = income expenditure = $R56\ 000 - R1\ 250,00$ = $R54\ 750\checkmark$ (5)

3.5.3 Calculate profit at Market B

• Profit = income – expenditure

 $= 2000 \times R30 \checkmark - 70 \text{ km} \times R12,50 \times 2 \checkmark$

 $= R60\ 000 - R1\ 750,00$

= R58 250 ✓

OR

• Income = $2000 \times R30$

 $= R60\ 000\ \checkmark$

• Expenditure = $70 \text{ km} \times 2 \times \text{R12,50}$

 $= R1750,00\checkmark$

Profit = income - expenditure

 $= R60\ 000 - R1\ 750,00$

= R58 250✓

(3)

3.5.4 Recommendation to farmer

- Sell produce of week 3 at Market B if not stored/highly perishable ✓
- If possible store the produce of week 3 to week 4 ✓
- Sell produce of week 4 and stored produce at Market B to obtain the highest profit ✓

OR

- Sell produce of week 3 at Market B if not stored/highly perishable ✓
- Harvest everything in week 4 for a higher profit ✓✓

(3)

3.6 Balance sheet

3.6.1 **ITEMS**

Current asset	Non-current assets	Current liabilities	Non-current liabilities
Inventory√	Property ✓	Creditors ✓	Mortgage bond ✓
Debtors√	Plants and equipment ✓		

(6)

3.6.2 Type of a farm record prepared from assets and liabilities

Balance sheet√ (1)

3.6.3 Net worth

Net worth = Total value of assets – Total value of liabilities

= R 2 900 000,00 − R 1 200 000,00 ✓

= R 1 700 000,00√

(2) **[50]**

QUESTION 4: HARVESTING, PROCESSING, MANAGEMENT AND AGRITOURISM

4.1 Food legislation

4.1.1 FIVE specifications regarding labelling regulations

- Trade mark ✓
- Description of the product content ✓
- Pictorial representation of the contents or serving suggestions ✓
- Contact details of the manufacturer of the product ✓
- List of ingredients ✓
- The nutritional information ✓
- Quantity of produce ✓
- Possible allergies not related to product ✓

(Any 5) (5)

4.1.2 FOUR important aspects of the National Health Act, 2003 (Act 61 of 2003)

- Minimum requirements for processing premises ✓
- Transportation and handling of food ✓
- Control and prevention of notifiable diseases (food poisoning) ✓
- Regulations concerning inspections and investigations ✓

4.2 Distinguish between fermentation and decomposition

4.2.1 Fermentation

- A process facilitated by man to produce value added products ✓
- Good microbes are activated/added ✓

(2)

(4)

4.2.2 **Decomposition**

- A process of food spoilage (food decay) ✓
- Unwanted microbes activated ✓

(2)

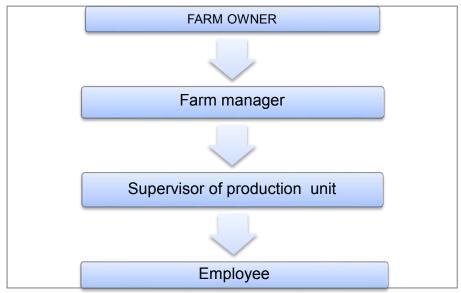
4.3 THREE examples of food processed through filtration

- Wine ✓
- Beer ✓
- Fruit juices ✓
- Gelatine ✓
- Vinegar ✓
- Oils ✓ (Any 3)

4.4 Name and describe THREE factors influencing processing

- Perishability (shelf life) ✓ the more perishable the product the quicker processing must take place ✓
- Mass or raw products ✓ higher masses need more sophisticated equipment for processing ✓
- Distance from markets ✓ the longer distance products must travel, the more preserved the product must be ✓
- Infrastructure ✓ infrastructure on the farm will determine possibility of processing and/or type of processing ✓
- Cost of processing facilities ✓ capital available for processing unit or credit needed to supplement available capital ✓
- Cost of processing method ✓ additional costs and the corresponding profit to the higher input ✓ (Any 3 x 2)

4.5 A typical agricultural organogram structure



Rubric

- If all four is mentioned in the correct order 2 marks ✓✓
- All four mentioned in the correct order, directions and levels clearly visible with blocks but without line or arrows – 3 marks ✓✓✓
- Correct organogram/ correct order, direction and levels with arrows/lines
 4 marks ✓ ✓ ✓

4.6 Control as a managerial principle

4.6.1 **Definition**

Supervision of activities ✓ according to present schedule/planning ✓ (2)

4.6.2 **Method**

- Regular inspections ✓
- To make sure activities are being undertaken as planned ✓

4.6.3 Quality assurance

Compare to a set of standards ✓

4.7 **FOUR reasons for planning**

- Important in decision making ✓
- Important to quantify future risks and uncertainties such as changes in:
 - patterns the resources ✓
 - o technological and biological relationship ✓
 - o prices of inputs ✓
- Risks and uncertainties ✓ (Any 4)

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4.8	THREE factors	of decis	ion makind

- The speed with which the decisions are made ✓
- The degree of accuracy with which the decisions are taken ✓
- The acceptability of the decisions for those who are affected by them ✓ (3)

4.9 Name and describe TWO aspects of organisation

- Organising the business ✓
 - o Management activities like administration and financial aspects ✓
- Organising the farming activities ✓
 - Correct combination (mix) ✓
 - o and application of resources ✓

(5)

4.10 FIVE activities of agritourism

- Place of interest for agricultural exposure ✓
- An agricultural or association enterprise farm ✓
- Point of sale of products /self-harvesting of products√
- Working holiday√
- Farm accommodation ✓
- Game drives/off road routes ✓
- Product routes ✓
- Hunting / Fishing/ Bird watching ✓
- Hiking trials ✓ (Any 5) (5)

4.11 **TWO** roles of a farmer in agritourism.

- To promote the enterprise and its product ✓
- To motivate youth and women not to abandon country side ✓
- Preserving nature ✓ (Any 2)

[50]

TOTAL SECTION B: 150

GRAND TOTAL: 200