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## basic education

Department: Basic Education REPUBLIC OF SOUTH AFRICA

## NATIONAL SENIOR CERTIFICATE

## GRADE 12



MARKS: 300

## MARKING PRINCIPLES:

1. Penalties for foreign items are applied only if the candidate is not losing marks elsewhere in the question for that item (no penalty for misplaced item). No double penalty applied.
2. Penalties for placement or poor presentation (e.g. details) are applied only if the candidate is earning marks on the figures for that item.
3. Full marks for correct answer. If answer incorrect, mark the workings provided.
4. If a pre-adjustment figure is shown as a final figure, allocate the part-mark for the working for that figure (not the method mark for the answer).
5. Unless otherwise indicated, the positive or negative effect of any figure must be considered to award the mark. If no + or - sign or bracket is provided, assume that the figure is positive.
6. Where indicated, part-marks may be awarded to differentiate between differing qualities of answers from candidates.
7. This memorandum is not for public distribution, as certain items might imply incorrect treatment. The adjustments made are due to nuances in certain questions.
8. Where penalties are applied, the marks for that section of the question cannot be a final negative.
9. Where method marks are awarded for operation, the marker must inspect the reasonableness of the answer and at least one part must be correct before awarding the mark.
10. In awarding method marks, ensure that candidates do not get full marks for any item that is incorrect at least in part.
11. Be aware of candidates who provide valid alternatives beyond the marking guideline.
12. Codes: $\mathrm{f}=$ foreign item; $\mathrm{p}=$ placement/presentation.

This memorandum consists of 15 pages.

## QUESTION 1

### 1.1 BANK RECONCILIATION AND INTERNAL CONTROL

### 1.1.1 Calculate the correct bank balance on 30 June 2015.



| 1.1.2 | Bank Reconciliation Statement on 30 June 2015 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | Alternative | Debit | Credit |
|  | Balance per Bank Statement | R20 400 | Balancing figure Could be Dr / Cr | R 20400 V |
|  | Credit outstanding deposit | 18500 |  | $18500 \checkmark \checkmark$ |
|  | Debit outstanding cheques: | Could use - signs |  |  |
|  | No. 962 | (4500) | R $4500 \checkmark \checkmark$ |  |
|  | No. 982 | (2 200) | 2200 V |  |
|  | No. 986 | (1400) | 1400 V |  |
|  | Balance as per Bank Account | 30800 | 30800 V | See 1.1.1 |
|  |  |  | 38900 | 38900 |

```
-1 incorrect / no details (max -2) Foreign entries -1 (max -2)
```

For 2-column method with no Debit/Credit indicated, assume left=Debit and right=Credit.


### 1.1.3 Refer to Information E. Identify TWO separate problems with evidence from the information. Give advice for EACH problem.

## PROBLEM WITH EVIDENCE

Theft / Fraud / Error/ Internal control measures are lacking. Some of the cash slips (R7 000) have not been deposited / recorded.

Problem $\checkmark$ Evidence $\checkmark$ Figures not required
Rolling of cash / The deposit occurs much later after receipt of cash ( 15 days).

Problem $\checkmark$ Evidence $\checkmark$ Figures not required

## ADVICE

Check that the total of cash slips agree to the total of the deposit slip. $\checkmark$ Specific advice required based on evidence.

Cash collected must be deposited immediately / Sales person must not deposit cash / Divide duties $\checkmark$ Specific advice required based on evidence.

### 1.2 DEBTORS' AGE ANALYSIS

1.2.1 As the internal auditor, what concerns would you have over Susan's job description? Explain.
Any ONE valid point $\checkmark \checkmark$ Incomplete / unclear answer: 1 mark
For 2 marks:

- Lack of division of duties negatively affects internal control.
- Susan is the only person dealing with invoicing and receipt of cash.
- Nobody is checking Susan's work.

For 1 mark:

- Division of duties / Internal control
1.2.2 Identify TWO debtors who could have their credit limits increased.

Pillay
Crooks $\quad \checkmark \quad-1$ for superfluous name (max -2 )

1.2.3 Explain THREE different problems reflected by the Debtors' Age Analysis. Give evidence to support your answer.
There must be 3 separate problems i.e. Payment periods + Credit limits + Selling to those who are not settling previous debts Part-marks for partial answers / partially correct answers

## Explanation of problem with evidence

| $\begin{gathered} \text { Problem } \\ 1 \end{gathered}$ | Problem $\checkmark \checkmark$ <br> Slow payers / Non-payers / Lack of adherence to time terms / Possibility of bad debts / Bad <br> Evidence $\checkmark$ Specific evidence required i.e. names or figures Some debtors (37\% / 18\% / 19\%) are taking longer than 30/60/90 days to settle debts / (e.g. Muller / Vasco / Aucamp) |
| :---: | :---: |
| $\begin{aligned} & \text { Problem } \\ & 2 \end{aligned}$ | Problem <br> Credit limit / Not adhering to credit limit / Bad internal control of credit limits <br> Evidence $\checkmark$ Specific evidence required i.e. names or figures Muller is R2 000 over the limit |
| $\begin{gathered} \text { Problem } \\ 3 \end{gathered}$ | Problem $\checkmark \checkmark$ <br> Sales continue to be made to debtors whose accounts are overdue / Bad control of sales to debtors <br> Evidence $\checkmark$ Specific evidence required i.e. names or figures <br> Aucamp / Ndlovu / Muller were allowed to buy even though they have debts which are 60 / 90 days old |



| TOTAL MARKS |
| :---: |
|  |
| 40 |

## QUESTION 2

### 2.1 INVENTORY VALUATION

2.1.1 Explain the difference between the perpetual stock system and the periodic stock system.
Any valid difference with comparison $\checkmark \checkmark$ Incomplete / one-system only explanation: 1 mark
Expected responses:

| Perpetual stock system | Periodic stock system |
| :--- | :--- |
| Cost of sales calculated at point of sale | Cost of sales calculated at end of financial <br> period |
| Stock value can be determined/ identified <br> at any time (from records) | Stock value determined/identified by stock <br> count |
| Cost of sales account used | Purchases account used |
| Stock bought regarded as an asset | Stock bought regarded as an expense |


2.1.2 Calculate the value of the stock on hand on 28 February 2015 using the weighted-average method.


2.1.3 Calculate how long (in days) it will take to sell the closing stock of 650 jackets. Use the closing stock in your calculation.

| see 2.1.2 |  | one part correct |
| :---: | :---: | :---: |
| 741000 『 |  | $x 365 \checkmark=86,9$ or 87 days $\checkmark$ |
| $3853200 \checkmark-741000 \checkmark$ | 3112200 |  |
| 4033200-180000 see 2.1.2 | 2 marks |  |
| OR : IF UNITS ARE USED |  |  |
| 1 mark 2 marks 1 mark 1 method mark |  |  |
| 650 / $2730 \times 365=86,9$ or 87 | days |  |


2.1.4 Calculate the value of the closing stock using the FIFO method.

| $\begin{array}{ccc} \checkmark \checkmark & \checkmark \checkmark \\ R 632400 & \checkmark(140 \times R 1200) & \checkmark \\ R 800400 \end{array}$ |  |  |
| :---: | :---: | :---: |
|  |  |  |



Give ONE reason in favour of changing to the FIFO method. Incomplete / unclear reason: 1 mark

- Gross profit will be higher because closing stock would be higher
- Jackets are discrete products / Easy to count or identify jackets individually
- Value of jackets is continuously changing and valued at more recent/realistic prices
Give ONE reason against changing to the FIFO method.
Incomplete / unclear reason: 1 mark
- No need to change as profit will be the same in the long-term
- Unethical to manipulate the profit by changing the method of stock valuation
- Tax would increase in first year as a result of increased profit
- The change would affect comparisons across financial years


### 2.2 INTERNAL CONTROL

### 2.2.1 Calculate the number of shirts stolen.

$$
400 \checkmark+7380 \checkmark-270 \checkmark-7200 \checkmark=310 \vee \text { one part correct }
$$

Give TWO points of advice.
Any two valid points $\checkmark \checkmark \checkmark \checkmark$ Award part-marks for incomplete answers
Expected responses for 2 marks:

- Count stock regularly / randomly and check against stock records
- Order smaller quantities, but more frequently
- Improve physical security e.g. controls at entrance / security cameras
- Claim on insurance policy

Expected responses for 1 mark: Stock counts / Security cameras / Insurance


2.2.3 Josy is unsure whether she is charging the right prices for her products. Give her advice on EACH product. Quote figures.

|  | Advice with figures |
| :---: | :---: |
| Product | Any valid advice <br> $\checkmark \checkmark \checkmark$ <br> Figures <br> $\checkmark \checkmark \checkmark$ |
| Jackets | Advice: Maintain / increase the price see 2.1.3 Figures: Sold 2730 units / $80 \%$ of stock sold / 87 days holding period |
| Shirts | Advice: Maintain / increase the price [Price of R310 not relevant to rate of turnover] Figures: Sold 7200 units / $93 \%$ of stock sold / only 14 days' holding period |
| Jeans | Advice: Reduce the price <br> Figures: Sold only 320 units / $53 \%$ of stock sold / 319 days holding period / $70 \%$ mark-up / R350 gross profit on R500 cost |


| TOTAL MARKS |
| :---: |
|  |
| 50 |

## QUESTION 3

### 3.1 PRIDONA LIMITED

3.1.1 Calculation of the correct net profit after tax

Accept brackets instead of - If no sign, assume + Positive/negative effect \& figure must be correct Foreign entries -1 (max -2)

- 2493600

| Incorrect net profit | 2493600 |
| :---: | :---: |
| Trading stock deficit | $-11300 \checkmark \checkmark$ |
| Provision for bad debts adjustment | +2 $400 \checkmark \checkmark$ |
| Rent income | $-2800 \checkmark \checkmark$ |
| Insurance | +4500 $\checkmark \checkmark$ |
| Correction of error: Asset disposal 68001 mark | +13600 $\checkmark \checkmark$ |
| Correct net profit before taxOperation, one part correct, <br> reasonable, must be approx. R2m | 2500000 V |
| Income tax Accept if no sign | -750 000 , |
| Net profit after tax Check operation, NP - tax | 1750000 V |

### 3.1.2 RETAINED-INCOME NOTE ON 30 JUNE 2015

| Balance at beginning of year | 2700000 |
| :---: | :---: |
| Net profit after tax see 3.1.1 | 1750000 V |
| Repurchase of shares 1 mark $\quad 2$ marks <br> $(20000 \checkmark \times$ R1,10 $\checkmark \checkmark)$ OR (50 $000-28000)$ <br> One part correct, must be negative / brackets  <br> If 22000 without brackets or -ve sign, give 3 marks  | $(22000) \downarrow$ |
| Dividends One part correct, must be negative / brackets | (1475600) $\downarrow$ |
| Interim | $600000 \checkmark$ |
| Final (3980 $000 \checkmark \times 0,22 \checkmark$ ) One part correct | 875600 V |
| Balance at end of year Operation, one part correct | $2952400 \square$ |

## 3．1．3 PRIDONA LIMITED

BALANCE SHEET AS AT 30 JUNE 2015

| ASSETS |  |
| :---: | :---: |
| NON－CURRENT ASSETS | 8950000 |
| Fixed assets at carrying value | 8950000 |
| CURRENT ASSETS TA－NCA | マ1 000000 |
| Inventories Must be in final column as 191900 to get 2 marks | $\checkmark \checkmark 191900$ |
| Trade and other receivables | 『315 700 <br> Operation， one part correct |
| Cash and cash equivalents Balancing figure | $\checkmark 492400$ |
| TOTAL ASSETS Transfer OE＋L | 『9 950000 |
|  | 11 |
| EQUITY AND LIABILITIES |  |
| ORDINARY SHAREHOLDERS＇EQUITY Operation | 『8 524400 |
| Ordinary share capital | 5572000 |
| Retained income see 3．1．2 | च2 952400 |
|  | 2 |
| NON－CURRENT LIABILITIES | 207000 |
| Mortgage loan：Custom Bank $\begin{gathered} 262200 \checkmark-55200 \vee \checkmark \vee \text { Any figure if subtracted } \\ \hline 460 \times 122 \text { marks } \\ \hline \end{gathered}$ | $\nabla 207000$ one part correct |
|  | 5 |
| CURRENT LIABILITIES Operation | च1218600 |
| Trade and other payable see 3．1．1 $(261000 \checkmark-1000 \checkmark+2800 \nabla)$ 2600002 marks | V262 800 |
| Current portion of loan See NCL | ＊$\downarrow$ V55 200 |
| SARS：Income tax（750 000 $\checkmark-725000 \checkmark$ ） | ＊V25000 |
| Shareholders for dividends $\quad$ see 3．1．2 | ＊『875 600 |
| TOTAL EQUITY AND LIABILITIES＊Items under CL may be combined | 『9 950000 |
|  | 12 |

### 3.2 AUDIT REPORT

3.2.1 Choose the correct word from those given in brackets.

Disclaimer $\checkmark$
Give a reason.
Must explain that no opinion was expressed / must explain a reason why no opinion was expressed. Mark the reason independent of word chosen above.

The external auditors did not express an opinion on the financial statements of Trimex Ltd

Auditors were unable to express an opinion because they were not able to verify a significant part of the company's transaction

Auditors were unable to express an opinion because there was insufficient evidence

### 3.2.2 Explain TWO consequences of this audit report for the company

 and/or the CEO.Any two consequences $\checkmark \checkmark \checkmark \checkmark$ Award part-marks for incomplete answers
Responses for 2 marks:

- The directors will be held accountable.
- This is a bad publicity / negative point against the image of the company and CEO
- It could affect the share price and demand for shares
- The CEO / Directors might not be re-elected at the next AGM
- Shareholders / investors will lose faith in the directors / company
- Inquiry / investigation into the company or its directors
- The company could be de-listed on the JSE
- The auditors will be more vigilant in future / could increase audit fees if they spend more time on the audits in future.

Responses for 1 mark:
The CEO will be fired / Written warning / Investigation / Suspension.

| TOTAL MARKS |
| :---: |
| 60 |

## QUESTION 4

| 4.1.1 | Internal Auditor | $\checkmark$Mark wrong if more than one <br> response for each |
| :--- | :--- | :--- |
| 4.1.2 | Independent Auditor | $\checkmark$ |
| 4.1.3 | Director | $\checkmark$ |
| 4.1.4 | Balance Sheet | $\checkmark$ |

### 4.2 SENZO LTD

### 4.2.1 Calculate income tax paid.

$$
\begin{aligned}
& \left.\quad \begin{array}{l}
1175000-846000 \text { Must be both } \\
9800 \checkmark^{2}+329000 \checkmark \checkmark+6400 \checkmark= \\
-9800-329000-6400
\end{array}\right)-345200 \checkmark \text { one part correct }
\end{aligned}
$$

Mark one line only. Signs may be reversed but must be consistent.
Ledger T-account may be drafted. Figures could be in brackets.


Calculate net change in cash and cash equivalents.

Indicate whether this is a net inflow or net outflow of cash.
Net inflow $\checkmark$ Depends on calculation above

| 4.2.2 | CASH EFFECTS OF FINANCING ACTIVITIES | $\begin{array}{r} 1093000 \sqrt{ } \\ \text { Operation, one part correct } \\ \hline \end{array}$ |
| :---: | :---: | :---: |
|  | Proceeds from shares issued $2967000 \checkmark+258000 \checkmark \checkmark-2520000 \checkmark$ | 705000 『* <br> One part correct, must be inflow 4 marks if amount correct but in brackets |
|  | Re-purchase of shares 2 marks $60000 \checkmark \times R 5,20 \checkmark \checkmark \quad 4,30+0,90$ both figures together | $\text { (312 000) }{ }^{*}$ <br> One part correct must be outflow |
|  | Increase in non-current liabilities (Loans) | $700000 \checkmark \checkmark$ <br> Must be inflow for 2 marks |

Ledger account formats may be used to show calculations.
*If answer is combined as a net inflow, award only 1 method mark on final answer, not 2.
*If net effect has been shown with workings, mark as follows:
$2967000-2520000-54000=393000$
1 mark 1 mark 2 marks 1 method mark

### 4.2.3 Calculate the acid-test ratio for 2015.



## Calculate the return on shareholders' equity (ROSHE) for 2015. (Use average equity in your calculation.)



## Calculate the net asset value per share (NAV).

$$
3439500 \checkmark \div 690000 \checkmark \times 100=498,5 \text { cents } \boxtimes \text { OR R4,99 one part correct }
$$

$$
\text { OR } 499 \text { cents OR } 498,47 \text { cents OR } 498,48 \text { cents }
$$



### 4.3 DON LTD AND KEY LTD

4.3.1 Comment on the value of the shares of the two companies on the Johannesburg Securities Exchange (JSE). Explain how this will influence your choice of company.

|  | Financial indicators or explanations thereof; with figures | Explanation, must involve a choice Do not accept comparison of JSE prices only <br> $\checkmark \checkmark 2$ marks or nothing |
| :---: | :---: | :---: |
| Don <br> Ltd | JSE price 400c > NAV 310c | I would invest in Don Ltd as the shares seem to be in good demand <br> OR <br> I would not invest in Don Ltd as the shares might be overpriced <br> OR |
| Key <br> Ltd | JSE price 645c < NAV 750c | I would invest in Key Ltd as the shares seem to be under-valued <br> OR <br> I would not invest in Key Ltd as the shares might be in low demand |

4.3.2 Compare and comment on the dividend pay-out policies of the two companies.

Award part-marks for incomplete answers

|  | Financial indicators or explanations thereof; with figures | Comparison and comment Do not accept comparison of the DPS only Must mention both companies $\checkmark \checkmark$ Can get 1 mark |
| :---: | :---: | :---: |
| Don Ltd | DPS 360 cents $\checkmark$ EPS 420 cents $\checkmark$ OR $\quad 2$ marks Distributes $86 \%$ of earnings | Don Ltd is distributing a higher percentage of income earned; Key Ltd has decided to retain half of EPS. OR |
| $\begin{aligned} & \text { Key } \\ & \text { Ltd } \end{aligned}$ | DPS 490 cents $\checkmark$ EPS 980 cents $\checkmark$ OR 2 marks Distributes $50 \%$ of earnings | satisfied by giving them good dividends; Key Ltd appears to have plans for growth (better long term benefits) / equalisation of dividends over time. |


|  |
| :---: |
| 6 |

4.3.3 Comment on the degree of risk and gearing. Explain how this will influence your choice of company. Award part-marks for incomplete answers

|  | Financial indicators or explanations thereof with figures <br> Must use D/E and ROTCE | Comparison, must involve a choice Accept valid alternative terminology <br> $\checkmark \checkmark$ Can get 1 mark |
| :---: | :---: | :---: |
| Don Ltd | D/E ratio 0,3: 1 <br> ROTCE 15,6\% $\checkmark$ OR ROTCE $>11,5 \%$ | I choose Don Ltd as financial risk is low and gearing is positive (ROTCE exceeds interest) OR I choose Don Ltd for its positive gearing (ROTCE exceeds interest) but they are not making effective use of loans <br> OR I do not choose Key Ltd as there is high financial risk and negative gearing / too |
| $\begin{aligned} & \text { Key } \\ & \text { Ltd } \end{aligned}$ | D/E ratio 1,6:1 <br> ROTCE 10,2\% $\checkmark$ <br> OR ROTCE < 11,5\% | much money borrowed and not able to use the funds effectively <br> OR I choose Key Ltd as there is high use of loans and, and if they can improve efficiency (ROTCE), profit would improve significantly. |


| Apart from the points mentioned above, what other factors would you |
| :--- |
| consider before deciding in which company you are going to invest? |
| Explain TWO points. $\quad$ Could present factors that they omitted from 4.3.1-4.3.3 |
| Any two valid factors with explanation / figures as expl-marks for incomplete explanations <br> Figures not essential |

- ROSHE: Don Ltd's return (17,2\%) is much higher than that of Key Ltd $(9,1 \%)$
- Liquidity: Key Ltd has a better current ratio (1,5:1) / acid-test ratio (0,8:1).
- Stock turnover: Key Ltd is managing stock more efficiently ( 62 days)
- Debtors' collection: Key Ltd's collection period is good (26 days)
- Corporate social responsibility: indicates good reputation of company (King Code)
- Directors: good professionalism will benefit the company and shareholders
- Audit report: indicates if the auditors have detected any problems or not.

| TOTAL MARKS |
| :---: |
|  |
| 65 |

## QUESTION 5

### 5.1 BRUCE TRADERS

CASH BUDGET FOR NOVEMBER AND DECEMBER 2015

| CASH BUDGET | NOVEMBER 2015 R | $\begin{gathered} \hline \text { DECEMBER } 2015 \\ \text { R } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: |
| CASH RECEIPTS: |  |  |
| Cash sales | $\checkmark \checkmark 420000$ | 399000 |
| Cash from debtors | 536025 | 597975 |
| Commission income | $\checkmark 6000$ | $\checkmark \quad 7000$ |
| Total receipts <br> Operation both columns, one part correct | $\checkmark 962025$ | 1003975 |


| Cash purchases of stock | $\checkmark \checkmark 120000$ | 114000 |
| :---: | :---: | :---: |
| Payments to creditors | 520000 | $\nabla \nabla \mathbf{V} 480000$ If R600 000 -cash Purchases Nov |
| Sundry expenses | 22500 | $\checkmark \checkmark 20700$ |
| Wages and salaries | $\checkmark \checkmark \checkmark 200000$ | $\checkmark 256000$ |
| Advertisements | $\checkmark \checkmark 33000$ | 0 |
| Repayment of loan Any figure | $\nabla \checkmark \checkmark 36000$ | 2 marks if correct figure in wrong column |
| Interest on loan | $\checkmark \quad 3780$ | $\checkmark \quad 3510$ |
| Total payments 17 | 935280 | 874210 |
| Surplus (deficit) Operation | 26745 | $\checkmark 129765$ |
| Opening bank balance | $(56000)$ | $\checkmark \quad(29255)$ |
| Closing bank balance Operation | (29 255) | $\checkmark \quad 100510$ |

Superfluous/foreign entries -1 per item (max - 3) for Advertising for Dec, bad debts, discount, depreciation

### 5.2 SLEEPEZI BEDS (PTY) LTD

5.2.1 Calculate the percentage increase in the amount budgeted for salaries and wages for October 2015.

$$
\frac{1800}{30000} \times \frac{100}{1}=6 \% \checkmark \checkmark \% \text { sign not essential here }
$$

Should the employees be satisfied with this? Explain.
Yes / No - compare to inflation rate / compare to directors fees $\checkmark$
5.2.2 The financial director is pleased with the work being done by the bookkeeper and internal auditor. Identify an expense that indicates that he is correct.
$\checkmark$ Audit fees
Explain your answer. Any valid explanation $\checkmark \checkmark$ Part-marks for partial answers
Expected response for 2 marks:
The audit fees are much lower than expected, which means that they spent less time on the audit / records were in order
Expected response for 1 mark: Audit fees lower than expected
5.2.3 Comment on how the new competitor has affected the sales of Sleepezi Beds. Provide figures. Comment $\checkmark \checkmark$ Figures $\checkmark \checkmark$
Cash sales are $1 / 4$ of the amount budgeted
Cash sales projected R1,2m while actual was R300 000
Actual cash sales for Sept were R1,28m and dropped to R300 000 in Oct
Budgeted cash sales was 80\% but actually achieved 20\%
Sales decreased by 60 beds
Gross profit decreased by R120 000 (R2 000 gross profit per bed)
Sales decreased by R400 000
Explain how Sleepezi Beds has responded to this problem. Provide THREE points. Provide figures.
Part-marks for incomplete explanations Consider other valid alternatives

| Point 1 | They deliberately increased credit sales (R300 000 was budgeted but R900 000 was sold on credit). <br> Explanation $\checkmark \checkmark$ Figures $\checkmark$ |
| :---: | :---: |
| Point 2 | They increased delivery expenses to expand their target market / improve after-sales service. (Budgeted R150 000 but spent R168 000; 12\% increase). <br> Explanation $\checkmark \checkmark$ Figures $\checkmark$ |
| Point 3 | They spent R40 000 on advertising (Budgeted R10 000; 300\% overspent). / Decreased directors fees by R44 000 to fund more advertising R30 000. <br> Explanation $\checkmark \checkmark$ Figures |

### 5.2.4 Comment on the cash balances. Provide figures.

Any valid comment $\checkmark$ Figure/s $\checkmark$ Expected responses:
Disappointing / they expected a closing balance of R335 000
The actual balance is an overdraft of R210 000 (difference R545 000)
Actual balance for Sept is R230 000 while Oct reflects an overdraft of R210 000.
(Difference R440 000).
Explain how the directors can improve the cash balances in future. Explain
TWO points. Any valid comment $\checkmark \checkmark \checkmark \checkmark$ Award part-marks for incomplete explanations
Expected responses for 2 marks:

| Encourage debtors to pay faster | Charge clients for deliveries |
| :--- | :--- |
| Negotiate with creditors for longer <br> payment terms | Take out a loan (to reduce the overdraft and <br> interest) |
| Raise more capital / issue more shares | Decrease mark-up to increase sales |
| Move to cheaper premises | Look for alternative income e.g. commission |

Expected responses for 1 mark:
Decrease expenses / increase income / decrease rent / increase sales


## QUESTION 6

### 6.1 SNAZZY HANDBAGS

PRODUCTION COST STATEMENT ON 30 SEPTEMBER 2015

| ${ }^{*}$ Must be in correct section / Accept abbreviations <br> Foreign items - 1 (max -2) e.g. S\&DC R219 200 \& AC R380 000 If categories are incorrectly placed, penalise on mark for details, but mark workings; will also lose method mark on prime cost subtotal | R |
| :---: | :---: |
| $* \checkmark$ Direct material cost ( $976000 \checkmark-17000 \checkmark$ ) | 959000 V |
| * $\checkmark$ Direct labour cost 11 mark for final correct answer | $755000 \checkmark$ |
| Prime Cost Operation DMC + DLC | 1714000 V |
| $\begin{array}{\|l} * \checkmark \text { Factory overhead cost } 14720(4 \text { marks }) \\ (442080 \checkmark-20800 \checkmark \checkmark+2560 \checkmark+8320 \checkmark+1920 \checkmark+1920 \checkmark) \\ 12800(3 \text { marks }) \\ \text { One part correct } \end{array}$ | 436000 V |
| Manufacturing cost Operation, one part correct | 2150000 V |
| Work-in-process (1 October 2014) | $74000 \checkmark$ |
| Operation | 2224000 V |
| Work-in-process (30 September 2015) <br> Operation TCOP - subtotal above; Ignore brackets | $(36500)$ V |
| Total cost of production | $2187500 \checkmark$ |

### 6.2 HEALTHY LIFESTYLE COOKWARE

### 6.2.1 Calculate the variable cost per unit for 2015.

$2160000 \checkmark / 27000 \checkmark=\mathrm{R} 80$ v one part correct


Calculate the break-even point for 2015.

See above
$2850000 \checkmark / R 175 \checkmark-R 80 \boxtimes=30000$ units $\checkmark \nabla$ one part correct R95 2 marks


### 6.2.2 Explain why the owner should be concerned about the break-even point and level of production. Provide TWO points. Provide figures.

There must be an explanation in each case

| Point 1 | Current production of 27000 is less than the break-even <br> point of 30000 units See 6.2.1 $\quad$ Figures $\checkmark \quad$ Explanation $\checkmark$ |
| :--- | :--- |
| Point 2 | Low level of production / Decrease in the level of production <br> from 32 000 units in 2014 to 27 000 in 2015. <br> Figures $\checkmark \quad$ Explanation $\checkmark$ |
| OR | BEP increased from 28000 to 30000 units See 6.2.1 - need to <br> produce more units to break even. |

### 6.2.3 Identify ONE other problem relating to this business. Provide

 figure(s).Figures $\checkmark$ Problem $\checkmark$ Accept valid alternatives

- Increase in VC/u from R65 to R80 / increase in FC of R190 000 / decrease in turnover by R235 000.
- A small percentage increase in selling price $(9,4 \%)$ is not adequate to cover costs.
- Selling price of R175 is higher than the R170 of the competitor. Difficult to compete in the market for pots.
- Loss made in 2015: $4725000-(2850000+2160000)=(285000)$; compared to profit in previous year of R220 000.

| TOTAL MARKS |
| :---: |
|  |
| 35 |

TOTAL: 300

